

From: Marjorie Gang [REDACTED]
Sent: Saturday, November 6, 2021 9:15 AM
To: Islands2050
Subject: Suggestions to make the Islands' Trust a more responsible and ethical organization

Some suggestions arising from the intense public opposition to the Islands' Trust's policy revision, and general sense of distrust of the Islands' Trust within its tax base referenced in the Modus public engagement document:

My suggestions to make the Islands Trust a more responsible, ethical, trustworthy organization:

- 1) The Trust should ONLY operate on the basis of realistic achievable goals with measurable outcomes that are reviewed by the Minister responsible annually.
- 2) All members of each island's LTC should be elected from within that community. More frequent elections and overlapping terms would make this work.
- 3) To make the operations of the Trust more accessible to taxpayers, at least quarterly LTC meetings should be held on a weekend or evening. Agendas for these meetings should refer to bylaws to be discussed by descriptive language rather than by number.
- 4) No more than one planner should be allowed to attend an LTC meeting.
- 5) Trustees should regularly report budget information to their constituencies in local publications
- 6) The Trust's budget should be reduced to equivalency to that of the planning departments of other residential areas of similar population.
- 7) Enforcement of bylaws should be guided by principles of restorative justice. Bylaw enforcement officers should be required to study this.
- 8) Before a change of policy is contemplated, the Islands' Trust staff should prepare a public report explaining in detail why the existing policy isn't working.
- 9) Advocacy shouldn't be a separate department of the Islands' Trust. This function should be left to the many environmental organizations that do this consistently and well.
- 9) All of these changes should be made before the Islands' Trust heaps an unheard-of-in-modern-times tax increase onto the shoulders of an uninformed public. *

Assuming the mandate revision is going ahead despite intense public opposition:

11) The Islands' Trust should publicly acknowledge its limitations in addressing climate change, reconciliation, and housing.

12) No policy change should be made until the Governance Review is completed, reviewed by all senior levels of government, and implemented under the guidance of the Province.

13) All of the suggestions from the referral responses received should be incorporated into the new policy document.

14) Public engagement should go well beyond "Inform" through "Involve" to "Collaborate." This process, and adherence to the relevant "promises to the public," should be supervised by the Minister responsible.

15) Questions asked in public input surveys shouldn't be open ended. This leads to hundreds of pages of responses ranging from petty gripes to pie-in-the-sky idealism, impossible to compile into any useful sense of the public's engagement with the IT. Public input surveys should never ask questions like, "Please share your ideas about climate change."