From: Gary Kahne

Sent: Wednesday, January 26, 2022 12:42 PM

To: Islands2050

**Subject:** Draft Policy Statement, some fundamental concerns with the process.

TO: The Trustees and staff of the islands Trust.

I write to express my concerns with the <u>process</u> that has led to the Draft Policy statement. Please note that I am differentiating the "process" of creating the policy statement from its "content".

- 1) Despite some initial opportunities for the public to voice opinions I believe that efforts to promote public engagement in this process was woefully inadequate.
- 1) I understand that consultants have been hired (subsequent to widespread public dissatisfaction over the draft) to assist with gathering public opinion, and here too input from the public has been extremely limited:

There are to be no town halls nor broadspread outreach to the public in the scope of this review, as I understand it.

- 3) While recognizing that this is a policy statement, it seems to me that it is in essence an "omnibus bill' containing far too many bylaws, thus making it more opaque to public scrutiny.
- 4) It should be rewritten, soliciting public input on goals and directions from the outset, and clearly stating OBJECTIVES. These objectives and how to obtain them could then be handled separately again seeking broadspread public input. That would constitute a statement of policy, as opposed to a listing of new bylaws.
- 5) I strongly believe that such "policy statements" / future directions should be drafted by the elected trustees and not Trust staff. They are our representatives and speak for us. And unlike Trust Staff, elections make them accountable to the public.
- 6) Finally this policy statement will necessitate a significant number of new personnel to administer them. There are easier, more cost effective and publicly acceptable methods to promote the original mandate of the Islands Trust.

Thank you for your consideration of my concerns,

Dr. Gary Kahne